

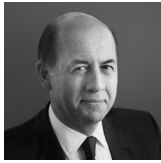
Members of the Board of Directors as of April 25, 2024



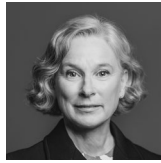
Véronique Weill
Lead Independent Director and Chair of the Remuneration Committee



Dominique D'Hinnin
Chair of the Audit Committee



Serge Weinberg
Chair of the Appointments and Governance Committee



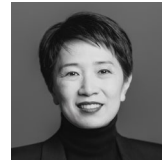
Giovanna Melandri
Chair of the Sustainability Committee



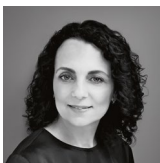
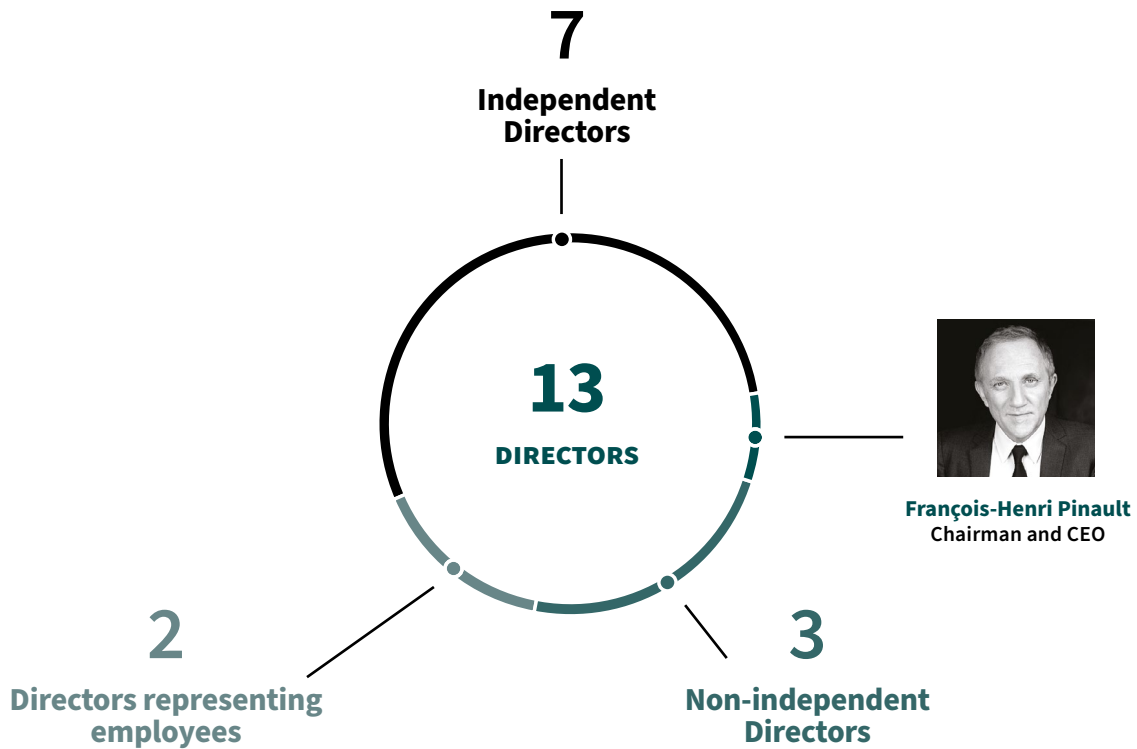
Maureen Chiquet



Yonca Dervisoglu



Rachel Duan



Concetta Battaglia



Vincent Schaal



Jean-Pierre Denis
Climate Change Lead

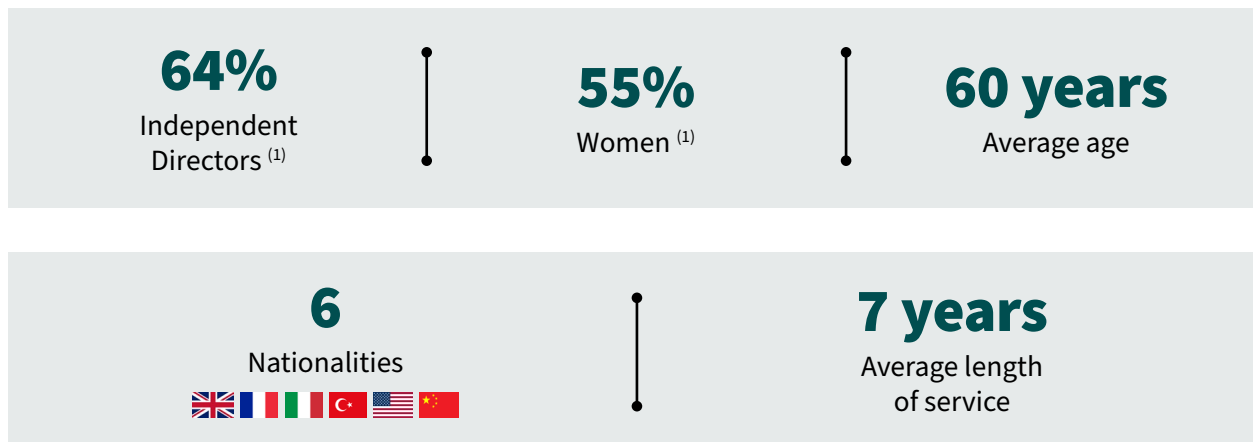


Financière Pinault
represented by
Héroïse Temple-Boyer

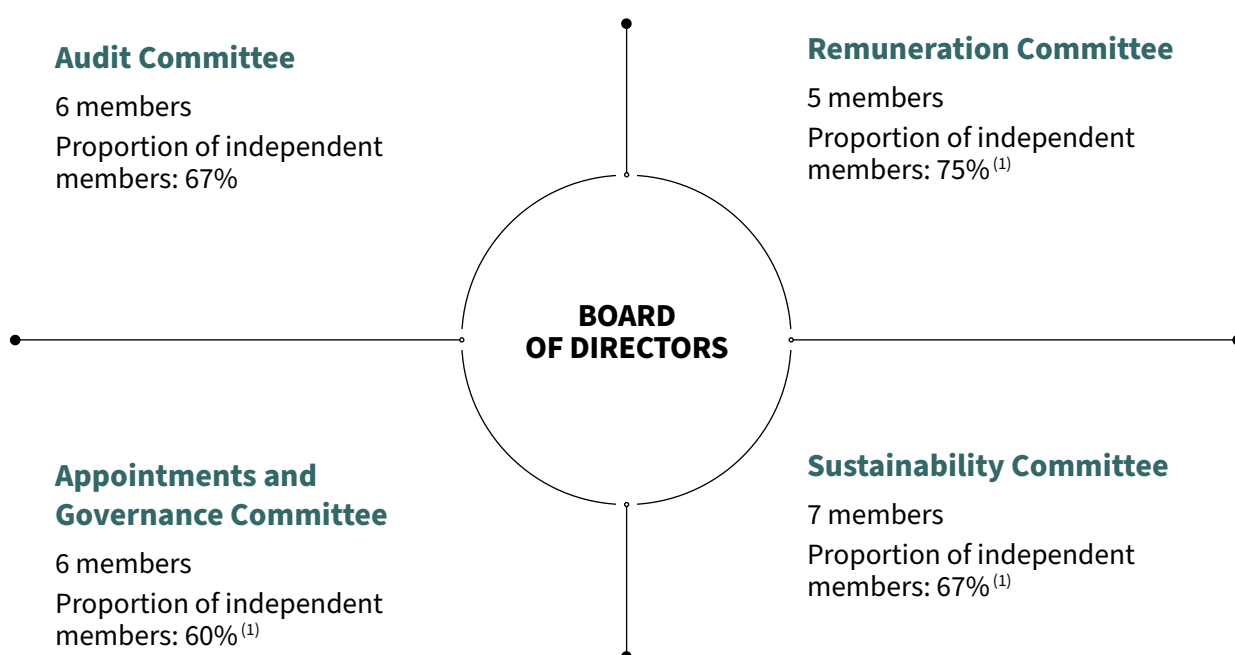


Baudouin Prot

Board of Directors: key figures as of April 25, 2024



Committees of the Board of Directors as of April 25, 2024



⁽¹⁾ Excluding the Directors representing employees in accordance with article L. 225-27 of the French Commercial Code and the AFEP-MEDEF Code.










Board members' areas of expertise as of April 25, 2024

Kering's Board of Directors is made up of members with a broad, diverse range of experience and expertise

Main skills required

    	<p>Risk management Prior roles demonstrating advanced proficiency in managing business risks</p> <p>Governance Experience in executive management positions or as a director of major listed groups or world-class groups</p> <p>Industry Solid expertise and/or experience of the Luxury, Fashion or Beauty sectors, in-depth knowledge of the Group's competitive environment</p> <p>Finance and accounting Experience in corporate finance, M&A or market finance gained during career</p> <p>Corporate social and environmental responsibility Career experience in managing environmental or social challenges, major public commitment in these areas</p>	    	<p>Leadership Significant influence in the public/professional domain</p> <p>Marketing Expertise in marketing acquired through training or during career</p> <p>Technology, digital and cybersecurity Experience in new technologies or digital or in companies with a strong technological and/or digital dimension</p> <p>Innovation Technical or managerial experience in innovation or R&D roles or in companies with a strong innovation or R&D dimension</p> <p>Economics Expertise in economics, gained either by training or during career</p>
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Skills matrix for members of the Board of Directors

	Risk management	Governance	Industry	Finance and accounting	Corporate social and environmental responsibility	Leadership	Marketing	Technology, digital and cybersecurity	Innovation	Economics
					CSR					
François-Henri Pinault	●	●	●	●	●	●				
Véronique Weill	●	●		●		●	●	●	●	●
Dominique D'Hinnin	●	●		●		●		●		●
Serge Weinberg	●	●		●		●				●
Giovanna Melandri				●	●	●			●	●
Concetta Battaglia	●	●			●					
Maureen Chiquet	●		●		●	●	●		●	
Jean-Pierre Denis	●			●	●	●				●
Yonca Dervisoglu					●	●	●	●	●	
Rachel Duan	●	●		●		●	●			●
Baudouin Prot	●			●		●				●
Vincent Schaal	●							●		
Héloïse Temple-Boyer	●	●	●	●		●				●
Number of Directors	11	7	3	9	6	11	4	4	4	8
Percentage of Directors	85%	54%	23%	69%	46%	85%	31%	31%	31%	62%

For more details about Kering's governance, please refer to the 2023 Universal Registration Document, Chapter 3 - Corporate governance.