



Dear Shareholders,

In an environment that remains uncertain, Kering delivered improved performance in the first half of 2026, with a return to growth in the second quarter. These early results illustrate the progress of the transformation underway and reinforce our confidence in the relevance of our roadmap.

I warmly thank our teams for their commitment, as well as you, our shareholders, for your continued trust and loyalty.

François-Henri Pinault, Chairman of Kering

KEY FIGURES | 2026 FIRST-HALF RESULTS

Revenue
€7 220 million
up 1% on a comparable basis

Recurring operating income
€921 million
Recurring operating margin
12,8 %

Net financial debt
€3,3 billion
down €4.7 billion since December 31, 2025

[MORE INFO →](#)

DIVIDEND | FOR FISCAL YEAR 2025

Upon the recommendation of the Board of Directors of Kering, the Shareholders’ Meeting held on May 28, 2026, approving the financial statements for the year ended December 31, 2025, approved the payment of an ordinary cash dividend of €3.00 per share.

In addition, an exceptional dividend of €1.00 per share, related to the sale of Kering Beauté to L’Oréal, was also approved.

[MORE INFO →](#)

UPCOMING EVENT | FINANCIAL CALENDAR

October 22, 2026 2026 Third-quarter revenue

NEW | KERING HIGHLIGHTS



Kering’s 10-year sustainability journey

On June 4, Kering published its 2016-2025 Impact Report, documenting a decade of concrete action to shape a sustainable future for luxury.

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Pomellato at the Palais de Tokyo

Highlights from the Pomellato's first Paris exhibition, tracing five revolutions in craftsmanship, color, style, image and the representation of women.

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Inside the Ginori Manifattura

Founded in 1735, the Ginori Manifattura is Italy's oldest operating porcelain manufactory. Explore its ateliers, archives and living heritage.

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SHAREHOLDERS’ NOTEBOOK | LATEST PUBLICATIONS

2026 First-half report

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2025 Universal Registration

Document

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Saint Laurent - Men’s Summer 27 Show

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Balenciaga - 55e Collection Couture

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